

CITY OF PRINCE RUPERT
REPORT TO COUNCIL

DATE: April 19, 2007
FROM: Jim Bruce, Acting Chief Financial Officer
SUBJECT: **BYLAWS – FIVE YEAR FINANCIAL PLAN & 2007 TAX RATES**

RECOMMENDATION:

That Council introduce and give first, second and third reading to “2007 Five Year Financial Plan Bylaw No. 3233, 2007”, and

That Council direct staff to hold a public consultation meeting on Wednesday April 25, 2007 in Council Chambers commencing at 7:00pm , and

That staff prepare and forward a report to members of Council that will provide a summary of the issues arising from the public consultation meeting.

REASON FOR REPORT:

The *Community Charter*, Section 165, requires a Council to adopt a Five Year Financial Plan no later than May 15th of each calendar year. This plan must set out the expected revenues and expenses for the City for both the current year and the subsequent four years.

The *Charter* also stipulates that the Five Year plan must be presented to the public in a Public Consultation Meeting in order for the public to be given an opportunity to review and question the plan details. The comments presented at the public meeting must then be reviewed by Council and taken into consideration before Council proceeds with the Final Adoption of the Five Year Financial Plan Bylaw.

BACKGROUND:

Each year City staff from every department are directed to prepare a budget that details a revenue and expenditure plan for their departmental operations. The direction is provided by the Finance Department and the requirements for budget preparation enforce the details that are contained within the City’s Strategic Plan.

The basic premise for budget preparation includes the philosophy that tax increases, if in fact increases are necessary, must be minimized. This goal must be achieved through a complete review of all services provided, the levels at which these services are provided, examining what opportunities exist for revenue enhancement either through rate increases from existing programs or new revenue opportunities. As well staff must balance maintenance budgets with capital infrastructure requirements.

Budgets are presented to a working group of staff who review every departmental submission and make the final determinations on what should be put forward. These final determinations weight the corporate need against the departmental need against the publics concerns gathered over the prior year as well as the financial reality of the taxpayers ability to sustain tax increases.

Council members are then asked to review the working groups recommendations and provide staff with very specific instructions as to what needs to be incorporated prior to presenting anything to the public for comment.

This iterative review process takes several months of detailed review before any information is presented to Council. In reality this process ensures that the information put forward does in fact truly reflect a needs requirement as opposed to a wants list. The final result of this process means that current services and service levels will be maintained and funded appropriately. It also ensures that where a new program is initiated that it will be funded accordingly and not at the expense of a existing and approved programs.

COSTS & BUDGET IMPACTS:

The Final Operating Budget for the City is detailed in the “2007 Five Year Financial Plan Bylaw No. 3233, 2007”

In summary, the 2007 budget will provide the necessary funding required to sustain the same operational programs and service level as experienced in 2006. The condition of much of our capital infrastructure continues to deteriorate after several years of inadequate funding. This has been direct result of severe budgets restrictions. The well documented need for infrastructure upgrading has caused great concern. Controlled spending over the next several years must be initiated if we are to hopefully protect our capital assets such that a little spending today will prevent major capital infrastructure failures in the future. These failures will undoubtedly require large amounts of capital expenditures which could again jeopardize the City’s financial security .

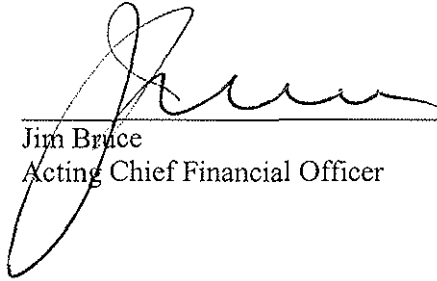
Overall this Five Year Budget and Financial Plan balances needs with financial realities. This philosophy in fact means that our existing revenue stream for 2007 will not be adequate to meet the expenditure needs for this years operations. The need for new revenue has been minimized through sound Council policy relative to ability to pay and consequently a tax revenue short fall of roughly \$360,000.00 of a total tax requisition of approximately \$11,049,000 will need to be raised through new property taxes requisitions.

CONCLUSION:

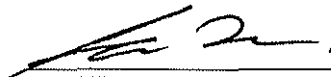
The 2007 Annual Budget will provide for maintaining existing programs and service levels. It will allow the City to continue with it’s plan of infrastructure improvements and with the rebuilding of the City’s financial reserves. All of these actions will contribute to the realization of the long range goals as established in the

City's Strategic Plan and will take the City to the next steps towards financial security.

Reviewed by City Manager



Jim Bryce
Acting Chief Financial Officer



Gord Howie

CITY OF PRINCE RUPERT

BYLAW NO. 3233, 2007

A BYLAW FOR THE CITY OF PRINCE RUPERT RESPECTING THE FIVE YEAR
FINANCIAL PLAN FOR THE PERIOD 2007 - 2011

The Council of the City of Prince Rupert in open meeting assembled enacts as follows:

1. Schedule "A" attached hereto and made part of this Bylaw is hereby declared to be the Five Year Financial Plan of City of Prince Rupert for the period ending December 31st, 2011.
2. This Bylaw may be cited as **"2007 Five Year Financial Plan Bylaw No. 3233, 2007"**.

READ A FIRST TIME this ___ day of _____, 2007.

READ A SECOND TIME this ___ day of _____, 2007.

READ A THIRD TIME this ___ day of _____, 2007.

FINALLY CONSIDERED AND ADOPTED this ___ day of _____, 2007.

Mayor

Corporate Administrator

**2007 - 2011
Financial Plan
General Government**

GENERAL GOVERNMENT OPERATING FUND

		<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
		Budget	Budget	Budget	Budget	Budget
<u>REVENUES</u>	ACCT					
ADMINISTRATION		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL GENERAL GOVERNMENT REVENUES		<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<u>EXPENSES</u>	ACCT					
MAYOR'S INDEMNITY	10100	\$ 37,740	\$ 38,495	\$ 39,265	\$ 40,050	\$ 40,851
COUNCILLOR'S INDEMNITY	10101	\$ 69,360	\$ 70,747	\$ 72,162	\$ 73,605	\$ 75,077
ADMINISTRATIVE SUPPORT	10102	\$ 59,648	\$ 60,841	\$ 62,058	\$ 63,299	\$ 64,565
GENERAL EXPENSES - MAYOR	10200	\$ 30,000	\$ 30,600	\$ 31,212	\$ 31,836	\$ 32,473
COUNCILLOR EXPENSES - BEDARD	10201	\$ 3,000	\$ 3,060	\$ 3,121	\$ 3,184	\$ 3,247
COUNCILLOR EXPENSES - BRIGLIO	10202	\$ 3,000	\$ 3,060	\$ 3,121	\$ 3,184	\$ 3,247
COUNCILLOR EXPENSES - COTE	10203	\$ 3,000	\$ 3,060	\$ 3,121	\$ 3,184	\$ 3,247
COUNCILLOR EXPENSES - GORDON-PAYNE	10204	\$ 3,000	\$ 3,060	\$ 3,121	\$ 3,184	\$ 3,247
COUNCILLOR EXPENSES - KINNEY	10205	\$ 3,000	\$ 3,060	\$ 3,121	\$ 3,184	\$ 3,247
COUNCILLOR EXPENSES - THORKELSON	10206	\$ 3,000	\$ 3,060	\$ 3,121	\$ 3,184	\$ 3,247
GENERAL OFFICE EXPENSE	10300	\$ 30,000	\$ 30,600	\$ 31,212	\$ 31,836	\$ 32,473
VOLUNTEER APPRECIATION	10400	\$ 4,000	\$ 4,080	\$ 4,162	\$ 4,245	\$ 4,330
GRANTS - IN - AID	10402	\$ 113,000	\$ 115,260	\$ 117,565	\$ 119,917	\$ 122,315
MISCELLANEOUS EXPENSES	10403	\$ 7,000	\$ 7,140	\$ 7,283	\$ 7,428	\$ 7,577
TOTAL GENERAL GOVERNMENT EXPENSES		<u>\$ 368,748</u>	<u>\$ 376,123</u>	<u>\$ 383,645</u>	<u>\$ 391,320</u>	<u>\$ 399,143</u>
NET DRAW ON GENERAL REVENUE		<u>\$ 368,748</u>	<u>\$ 376,123</u>	<u>\$ 383,645</u>	<u>\$ 391,320</u>	<u>\$ 399,143</u>

**2007 - 2011 Financial Plan
Corporate Administration**

<u>CORPORATE ADMINISTRATION OPERATING FUND</u>		<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
		Budget	Budget	Budget	Budget	Budget
<u>REVENUES</u>	ACCT					
DOCUMENT NOTARIZATION	59900	\$ 1,680	\$ 1,680	\$ 1,680	\$ 1,680	\$ 1,680
TOTAL CORPORATE ADMINISTRATION REVENUES		<u>\$ 1,680</u>	<u>\$ 1,680</u>	<u>\$ 1,680</u>	<u>\$ 1,680</u>	<u>\$ 1,680</u>
<u>EXPENSES</u>						
	ACCT					
CORPORATE ADMINISTRATION						
WAGES & BENEFITS	11100	\$ 344,704	\$ 349,875	\$ 355,123	\$ 360,450	\$ 365,856
GENERAL EXPENSES - CAO	11201	\$ 6,000	\$ 6,090	\$ 6,181	\$ 6,274	\$ 6,368
GENERAL EXPENSES - ADMINISTRATOR	11202	\$ 5,000	\$ 5,075	\$ 5,151	\$ 5,228	\$ 5,307
GENERAL OFFICE SUPPLIES	11203	\$ 8,000	\$ 8,120	\$ 8,242	\$ 8,365	\$ 8,491
ELECTION RESERVE CONTRIBUTION	19100	\$ 9,000	\$ 9,000	\$ 9,500	\$ 9,500	\$ 9,500
TOTAL CORPORATE ADMINISTRATION EXPENSES		<u>\$ 372,704</u>	<u>\$ 378,160</u>	<u>\$ 384,197</u>	<u>\$ 389,817</u>	<u>\$ 395,522</u>
NET DRAW ON GENERAL REVENUE		<u>\$ 371,024</u>	<u>\$ 376,480</u>	<u>\$ 382,517</u>	<u>\$ 388,137</u>	<u>\$ 393,842</u>

**City of Prince Rupert
2007 - 2011
Financial Plan
Finance Department**

<u>FINANCE OPERATING FUND</u>		<u>2007 Budget</u>	<u>2008 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget</u>	<u>2011 Budget</u>
<u>REVENUES</u>						
	ACCT					
TAX SALE COSTS - ADMINISTRATION FEES	59900	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
TAX CERTIFICATES & PROPERTY INFO FEES	59900	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000
NON-SUFFICIENT FUNDS	59900	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
TOTAL FINANCE REVENUES		<u>\$ 14,000</u>	<u>\$ 14,000</u>	<u>\$ 14,000</u>	<u>\$ 14,000</u>	<u>\$ 14,000</u>
<u>EXPENSES</u>						
	ACCT					
FINANCE						
SALARIES, WAGES & BENEFITS	17100	\$ 645,657	\$ 658,570	\$ 671,741	\$ 685,176	\$ 698,880
GENERAL ADMINISTRATION	17200	\$ 28,130	\$ 28,552	\$ 28,980	\$ 29,415	\$ 29,855
EXTERNAL AUDIT	17270	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
GENERAL OFFICE SUPPLIES	17300	\$ 4,490	\$ 3,045	\$ 3,090	\$ 3,147	\$ 3,185
TOTAL FINANCE EXPENSES		<u>\$ 703,277</u>	<u>\$ 715,167</u>	<u>\$ 728,811</u>	<u>\$ 742,738</u>	<u>\$ 756,920</u>
NET DRAW ON GENERAL REVENUE		<u>\$ 689,277</u>	<u>\$ 701,167</u>	<u>\$ 714,811</u>	<u>\$ 728,738</u>	<u>\$ 742,920</u>

**City of Prince Rupert
2007 - 2011
Financial Plan
IT Services**

IT SERVICES OPERATING FUND

		<u>2007 Budget</u>	<u>2008 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget</u>	<u>2011 Budget</u>
<u>REVENUES</u>		ACCT				
ADMINISTRATION		\$ 25,000				
TOTAL IT SERVICES REVENUES		<u>\$ 25,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<u>EXPENSES</u>		ACCT				
IT SERVICES DEPARTMENT						
SALARIES, WAGES & BENEFITS	11100	\$ 181,740	\$ 185,375	\$ 189,082	\$ 192,864	\$ 196,721
TRAVEL/PER DIEM/TRAINING	17210	\$ 10,200	\$ 10,404	\$ 10,612	\$ 10,824	\$ 11,041
SOFTWARE MAINTENANCE	17210	\$ 80,000	\$ 81,600	\$ 83,232	\$ 84,897	\$ 86,595
SAFETY & SECURITY EQUIPMENT - MAINTENANCE	17210	\$ 13,500	\$ 18,500	\$ 5,000	\$ 5,000	\$ 5,000
COMPUTER MAINTENANCE	17210	\$ 15,000	\$ 15,300	\$ 15,606	\$ 15,918	\$ 16,236
COMPUTER SUPPLIES & PAPER	17210	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
DATA COMMUNIATION COSTS	17210	\$ 16,000	\$ 19,200	\$ 20,000	\$ 20,000	\$ 20,000
TONER CARTRIDGES	17210	\$ 7,000	\$ 7,500	\$ 2,500	\$ 2,500	\$ -
TOTAL IT SERVICES EXPENSES		<u>\$ 324,440</u>	<u>\$ 338,879</u>	<u>\$ 327,032</u>	<u>\$ 333,003</u>	<u>\$ 336,593</u>
NET DRAW ON GENERAL REVENUE		<u>\$ 299,440</u>	<u>\$ 338,879</u>	<u>\$ 327,032</u>	<u>\$ 333,003</u>	<u>\$ 336,593</u>

City of Prince Rupert
2007 - 2011 Financial Plan
Development Services Division

DEVELOPMENT SERVICES OPERATING FUND

		2007	2008	2009	2010	2011
		<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
<u>REVENUES</u>	ACCT					
REZONING & SUBDIVISION APPLICATIONS	46100	\$ 13,000	\$ 13,000	\$ 13,100	\$ 13,100	\$ 13,500
BUILDING PERMITS	51700	\$ 95,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000
BUSINESS LICENSES	51200	\$ 205,000	\$ 205,000	\$ 205,000	\$ 205,000	\$ 205,000
BUILDING RENTALS	53260	\$ 105,400	\$ 105,400	\$ 105,400	\$ 105,400	\$ 105,400
LAND RENTAL	53500	\$ 29,300	\$ 29,300	\$ 29,300	\$ 29,300	\$ 29,300
COMMERCIAL VEHICLE LICENSING	51500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500
RUSHBROOKE PARKING METER	46300	\$ 15,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000
ANIMAL LICENSE FEES	51600	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000
ANIMAL FINES	51601	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
TRAFFIC TICKETS	52100	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
OTHER MUNICIPAL TICKETS	52900	\$ 5,100	\$ 5,100	\$ 5,100	\$ 5,100	\$ 5,100
MISCELLANEOUS	59900	\$ 400	\$ 400	\$ 400	\$ 400	\$ 400
TOTAL DEVELOPMENT SERVICES REVENUES		<u>\$ 508,700</u>	<u>\$ 523,700</u>	<u>\$ 523,800</u>	<u>\$ 523,800</u>	<u>\$ 524,200</u>
<u>EXPENSES</u>	ACCT					
PLANNING DIVISION						
WAGES & BENEFITS	61210	\$ 167,168	\$ 170,511	\$ 173,922	\$ 177,400	\$ 180,948
GENERAL OFFICE EXPENSE	61290	\$ 8,500	\$ 8,670	\$ 8,843	\$ 9,020	\$ 9,201
ZONING EXPENSES	61291	\$ 5,200	\$ 5,304	\$ 5,410	\$ 5,518	\$ 5,629
LAND SALE COSTS	62210	\$ 15,000	\$ 15,300	\$ 15,606	\$ 15,918	\$ 16,236
TOTAL PLANNING DIVISION		<u>\$ 195,868</u>	<u>\$ 199,785</u>	<u>\$ 203,781</u>	<u>\$ 207,856</u>	<u>\$ 212,014</u>
BUILDING INSPECTION DIVISION						
WAGES & BENEFITS	27102	\$ 165,348	\$ 168,655	\$ 172,028	\$ 175,469	\$ 178,977
GENERAL OFFICE EXPENSE	27200	\$ 13,320	\$ 13,320	\$ 13,320	\$ 13,320	\$ 13,320
EQUIPMENT MAINTENANCE	27353	\$ 5,500	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
TOTAL PLANNING DIVISION		<u>\$ 184,168</u>	<u>\$ 185,975</u>	<u>\$ 189,348</u>	<u>\$ 192,789</u>	<u>\$ 196,297</u>
BYLAW ENFORCEMENT DIVISION						
WAGES & BENEFITS	29000	\$ 138,125	\$ 139,808	\$ 142,138	\$ 144,047	\$ 145,994
GENERAL OFFICE EXPENSE	29070	\$ 10,600	\$ 10,100	\$ 10,100	\$ 10,100	\$ 10,100
ANIMAL CONTROL	29187	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
PARKING METER EXPENSE	29400	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
EQUIPMENT MAINTENANCE	29357	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
2007 FORD RANGER	29357	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
TOTAL PLANNING DIVISION		<u>\$ 161,725</u>	<u>\$ 162,908</u>	<u>\$ 165,238</u>	<u>\$ 167,147</u>	<u>\$ 169,094</u>

**City of Prince Rupert
2007 - 2011 Financial Plan
Development Services Division**

DEVELOPMENT SERVICES OPERATING FUND

		2007	2008	2009	2010	2011
		<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>	<u>Budget</u>
CUSTOMER SERVICES DIVISION						
WAGES & BENEFITS	28000	\$ 232,896	\$ 237,554	\$ 242,305	\$ 247,151	\$ 252,094
GENERAL OFFICE EXPENSE	28070	\$ 10,600	\$ 10,812	\$ 11,028	\$ 11,249	\$ 11,474
EQUIPMENT MAINTENANCE	28080	\$ 4,000	\$ 4,080	\$ 4,162	\$ 4,245	\$ 4,330
TOTAL PLANNING DIVISION		<u>\$ 247,496</u>	<u>\$ 252,446</u>	<u>\$ 257,495</u>	<u>\$ 262,645</u>	<u>\$ 267,898</u>
TOTAL OPERATING & OTHER EXPENSES		<u>\$ 789,257</u>	<u>\$ 801,114</u>	<u>\$ 815,862</u>	<u>\$ 830,437</u>	<u>\$ 845,303</u>
NET DRAW ON GENERAL REVENUE		<u>\$ 280,557</u>	<u>\$ 277,414</u>	<u>\$ 292,062</u>	<u>\$ 306,637</u>	<u>\$ 321,103</u>

2007 - 2011 Financial Plan Engineering Division

ENGINEERING DIVISION OPERATING FUND

		<u>2007 Budget</u>	<u>2008 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget</u>	<u>2011 Budget</u>
<u>REVENUES</u>	ACCT					
ADMINISTRATION		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL ENGINEERING DIVISION REVENUE		<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<u>EXPENSES</u>	ACCT					
GENERAL OPERATING EXPENSES						
ADMINISTRATION						
WAGES & BENEFITS	31110	\$ 308,835	\$ 315,012	\$ 321,312	\$ 327,738	\$ 334,293
GENERAL OFFICE EXPENSES	31112	\$ 18,400	\$ 18,700	\$ 19,100	\$ 19,500	\$ 19,500
TOTAL GENERAL OPERATING EXPENSES		<u>\$ 327,235</u>	<u>\$ 333,712</u>	<u>\$ 340,412</u>	<u>\$ 347,238</u>	<u>\$ 353,793</u>
ENGINEERING SERVICES						
DRAFTING						
WAGES & BENEFITS	31210	\$ 70,642	\$ 72,055	\$ 73,496	\$ 74,966	\$ 76,465
GENERAL OFFICE EXPENSES	31211	\$ 7,800	\$ 8,112	\$ 8,436	\$ 8,774	\$ 9,125
TOTAL DRAFTING EXPENSES		<u>\$ 78,442</u>	<u>\$ 80,167</u>	<u>\$ 81,932</u>	<u>\$ 83,740</u>	<u>\$ 85,590</u>
SURVEYING						
WAGES & BENEFITS	31220	\$ 69,069	\$ 70,450	\$ 71,859	\$ 73,296	\$ 74,762
GENERAL OFFICE EXPENSE	31221	\$ 9,968	\$ 10,367	\$ 10,781	\$ 11,213	\$ 11,661
VEHICLE MAINTENANCE		\$ 7,800	\$ 8,112	\$ 8,436	\$ 8,774	\$ 9,125
TOTAL SURVEYING		<u>\$ 86,837</u>	<u>\$ 88,929</u>	<u>\$ 91,076</u>	<u>\$ 93,283</u>	<u>\$ 95,548</u>
TOTAL ENGINEERING SERVICES EXPENSES		<u>\$ 165,279</u>	<u>\$ 169,096</u>	<u>\$ 173,008</u>	<u>\$ 177,023</u>	<u>\$ 181,138</u>
TOTAL ENGINEERING ADMINISTRATION		<u>\$ 492,514</u>	<u>\$ 502,808</u>	<u>\$ 513,420</u>	<u>\$ 524,261</u>	<u>\$ 534,931</u>
NET DRAW ON GENERAL REVENUE		<u>\$ 492,514</u>	<u>\$ 502,808</u>	<u>\$ 513,420</u>	<u>\$ 524,261</u>	<u>\$ 534,931</u>

**City of Prince Rupert
2007 - 2011 Financial Plan
Civic Properties**

CIVIC BUILDINGS OPERATING FUND

		<u>2007 Budget</u>	<u>2008 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget</u>	<u>2011 Budget</u>
<u>REVENUES</u>	ACCT					
		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL CIVIC BUILDING REVENUES		<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<u>EXPENSES</u>	ACCT					
CITY HALL						
BUILDING MAINTENANCE	14303	\$ 116,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
JANITORIAL SERVICES	14301	\$ 23,300	\$ 23,300	\$ 23,300	\$ 23,300	\$ 23,300
UTILITIES	14302	\$ 84,000	\$ 84,000	\$ 84,000	\$ 84,000	\$ 84,000
CIVIC FOUNTAIN	14300	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
ELEVATOR MAINTENANCE	14305	\$ -				
TOTAL CITY HALL EXPENSES		<u>\$ 225,300</u>	<u>\$ 149,300</u>	<u>\$ 149,300</u>	<u>\$ 149,300</u>	<u>\$ 149,300</u>
OTHER CIVIC BUILDINGS						
RCMP	21602	\$ 50,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
LIBRARY	72510	\$ 50,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
LESTER CENTRE BUILDING	72610	\$ 90,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
TOTEM POLES	72999	\$ 20,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
KIN HUT	72908	\$ 10,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
VIA RAIL STATION	72904	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500
SQCRD	62231	\$ 10,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
RACQUET CLUB BUILDING	71910	\$ 12,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
1058 3RD AVENUE WEST	62237	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
215-225 1ST AVENUE EAST	62235	\$ 10,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
1200 HAYS COVE AVENUE	62232	\$ 10,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
NO 2 PACIFIC PLACE	62238	\$ -	\$ -	\$ -	\$ -	\$ -
NO 1 PACIFIC PLACE	72310	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
KWINITSA STATION	72313	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
TRANSITION HOUSE	62239	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
OTHER BUILDINGS	62230	\$ 10,000	\$ 32,000	\$ 32,000	\$ 32,000	\$ 32,000
TOTAL CIVIC BUILDINGS EXPENSES		<u>\$ 279,500</u>	<u>\$ 108,500</u>	<u>\$ 108,500</u>	<u>\$ 108,500</u>	<u>\$ 108,500</u>
TOTAL OPERATING & OTHER EXPENSES		<u>\$ 504,800</u>	<u>\$ 257,800</u>	<u>\$ 257,800</u>	<u>\$ 257,800</u>	<u>\$ 257,800</u>
NET DRAW ON GENERAL REVENUE		<u>\$ 504,800</u>	<u>\$ 257,800</u>	<u>\$ 257,800</u>	<u>\$ 257,800</u>	<u>\$ 257,800</u>

City of Prince Rupert

2007 - 2011 Financial Plan Cemetery

<u>CEMETERY OPERATING FUND</u>		<u>2007</u> <u>Budget</u>	<u>2008</u> <u>Budget</u>	<u>2009</u> <u>Budget</u>	<u>2010</u> <u>Budget</u>	<u>2011</u> <u>Budget</u>
<u>REVENUES</u>						
CEMETERY SERVICES	45100	\$ 28,000	\$ 28,000	\$ 28,000	\$ 28,000	\$ 28,000
TOTAL CEMETERY REVENUES		<u>\$ 28,000</u>	<u>\$ 28,000</u>	<u>\$ 28,000</u>	<u>\$ 28,000</u>	<u>\$ 28,000</u>
<u>EXPENSES</u>						
	ACCT					
CEMETERY OPERATIONS						
OPERATIONS & ADMINISTRATION	51100	\$ 66,000	\$ 71,800	\$ 72,800	\$ 73,800	\$ 74,800
GROUNDS MAINTENANCE	51110	\$ 135,000	\$ 135,000	\$ 135,000	\$ 135,000	\$ 135,000
MEMORIAL MARKERS	51120	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500
CARETAKERS RESIDENCE	51130	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
TOTAL CEMETERY EXPENSES		<u>\$ 207,500</u>	<u>\$ 213,300</u>	<u>\$ 214,300</u>	<u>\$ 215,300</u>	<u>\$ 216,300</u>
TOTAL OPERATING & OTHER EXPENSES		<u>\$ 207,500</u>	<u>\$ 213,300</u>	<u>\$ 214,300</u>	<u>\$ 215,300</u>	<u>\$ 216,300</u>
NET DRAW ON GENERAL REVENUE		<u>\$ 179,500</u>	<u>\$ 185,300</u>	<u>\$ 186,300</u>	<u>\$ 187,300</u>	<u>\$ 188,300</u>

**City of Prince Rupert
2007 - 2011 Financial Plan
Public Works**

ENGINEERING DIVISION OPERATING FUND

<u>REVENUES</u>	ACCT	<u>2007 Budget</u>	<u>2008 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget</u>	<u>2011 Budget</u>
ADMINISTRATION		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL PUBLIC WORKS REVENUES		<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
PUBLIC WORKS ADMINISTRATION						
ADMINISTRATION						
WAGES & BENEFITS	31120	\$ 426,000	\$ 420,700	\$ 421,000	\$ 420,800	\$ 420,800
GENERAL OFFICE EXPENSES	31122	\$ 23,900	\$ 24,400	\$ 24,900	\$ 25,400	\$ 25,400
TOTAL PUBLIC WORKS ADMINISTRATION		<u>\$ 449,900</u>	<u>\$ 445,100</u>	<u>\$ 445,900</u>	<u>\$ 446,200</u>	<u>\$ 446,200</u>
OPERATIONS EXPENSES						
GARAGE	31300	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000
SMALL TOOLS SHOP	31410	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000
ASPHALT PLANT CLOSURE	31510	\$ -	\$ -	\$ -	\$ -	\$ -
CN MAINTENANCE SHOP - STORAGE	31550	\$ 5,000	\$ 5,500	\$ 5,500	\$ 5,500	\$ 5,500
GAS PUMP STATION	31501	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
STORES OPERATION	31502	\$ 67,200	\$ 67,500	\$ 68,300	\$ 68,800	\$ 67,700
QUARRY OPERATION	31503	\$ 35,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000
P/W EMPLOYEE WAGES	31700	\$ 1,383,000	\$ 1,326,000	\$ 1,355,000	\$ 1,385,000	\$ 1,342,000
P/W EMPLOYEE TRAINING	31720	\$ 43,100	\$ 43,100	\$ 43,100	\$ 43,100	\$ 43,100
GENERAL SUPPLIES	31721	\$ 34,900	\$ 34,900	\$ 34,900	\$ 34,900	\$ 34,900
JANITORIAL	31500	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000
UTILITIES	31500	\$ 108,000	\$ 108,000	\$ 108,000	\$ 108,000	\$ 108,000
GROUNDS MAINTENANCE	31500	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
MISC. BUILDING MAINTENANCE	31500	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
SHOP MAINTENANCE	31500	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000
OVERHEAD RECOVERY	31729	\$ (750,000)	\$ (750,000)	\$ (750,000)	\$ (750,000)	\$ (750,000)
SERVICE ADMIN RECOVERY	31190	\$ (1,129,340)	\$ (1,151,920)	\$ (1,174,970)	\$ (1,198,470)	\$ (1,198,470)
TOTAL OPERATIONS EXPENSES		<u>\$ 6,860</u>	<u>\$ (61,920)</u>	<u>\$ (55,170)</u>	<u>\$ (48,170)</u>	<u>\$ (92,270)</u>

City of Prince Rupert
2007 - 2011 Financial Plan
Public Works

ENGINEERING DIVISION OPERATING FUND

		<u>2007 Budget</u>	<u>2008 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget</u>	<u>2011 Budget</u>
PUBLIC WORKS PROGRAMS						
ROAD MAINTENANCE	32310	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000
CRACK SEALING	32311	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
ROAD GRADING	32312	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
ROAD CURBING	32313	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
ROAD DITCHING	32314	\$ 15,000	\$ 16,500	\$ 17,400	\$ 18,200	\$ 18,200
CONSTRUCTION AND PAVING	32315	\$ 450,000	\$ 452,000	\$ 452,000	\$ 452,000	\$ 452,000
TOTAL PUBLIC WORKS PROGRAMS EXPENSES		\$ 690,000	\$ 693,500	\$ 694,400	\$ 695,200	\$ 695,200
SIDEWALK MAINTENANCE						
CONCRETE WORK	32330	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
ASPHALT WORK	32331	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
SIDEWALK CURBING	32332	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
MAJOR REPAIRS	32333	\$ 82,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
TOTAL SIDEWALK EXPENSES		\$ 197,000	\$ 195,000	\$ 195,000	\$ 195,000	\$ 195,000
STAIRS & RETAINING WALL MAINTENANCE						
STAIRS INSPECTIONS & MINOR REPAIRS	32393	\$ 20,000	\$ 30,000	\$ 35,000	\$ 40,000	\$ 40,000
MAJOR REPAIR	32334	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
HANDRAILS	32391	\$ 50,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000
RETAINING WALLS MINOR	32392	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000
RETAINING WALLS MAJOR	32394	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
TOTAL STAIRS AND RETAINING WALL EXPENSES		\$ 205,000	\$ 225,000	\$ 230,000	\$ 235,000	\$ 235,000
DRAINAGE SYSTEM MAINTANANCE						
DITCH MAINTENANCE	32340	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
DRAINAGE GENERAL	32341	\$ 31,000	\$ 31,000	\$ 31,000	\$ 31,000	\$ 31,000
STORM SEWER LINES (MAINS)	32350	\$ 60,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000
STORM SEWER LINES (MINOR)	32351	\$ 20,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
CATCH BASIN / MANHOLE CLEANING	32352	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000
STORM SEWER UPGRADES	32353	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
STREET SWEEPING	32360	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
MAJOR BRIDGE MAINTENANCE	32420	\$ 15,000	\$ 40,000	\$ -	\$ -	\$ -
BRIDGE MAINTENANCE	32410	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000
TOTAL DRAINAGE SYSTEM MAINTENANCE EXPENSES		\$ 320,000	\$ 430,000	\$ 390,000	\$ 390,000	\$ 390,000

**City of Prince Rupert
2007 - 2011 Financial Plan
Public Works**

ENGINEERING DIVISION OPERATING FUND

		<u>2007 Budget</u>	<u>2008 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget</u>	<u>2011 Budget</u>
STREET & TRAFFIC LIGHTING						
STREET LIGHTING	32501	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000
CHRISTMAS LIGHTS	32502	\$ 15,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
MAJOR STREET LIGHT MAINTENANCE	32503	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
TRAFFIC SIGNS	32610	\$ 140,000	\$ 130,000	\$ 130,000	\$ 130,000	\$ 130,000
TRAFFIC LINE MARKING	32620	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000
TRAFFIC SIGNALS	32640	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000
TRAFFIC CONTROL	32660	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
TOTAL STAIRS AND RETAINING WALL EXPENSES		\$ 362,000	\$ 357,000	\$ 357,000	\$ 357,000	\$ 357,000
MISCELLANEOUS EXPENSES						
ICE & SNOW REMOVAL	32370	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
RAILWAY CROSSINGS	32430	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
SEAL COVE WAREHOUSE	31540	\$ 10,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000
PEST CONTROL PROGRAM	89000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
RUSHBROOK FLOAT CLEANUP	34900	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
TOTAL MISCELLANEOUS EXPENSES		\$ 332,000	\$ 26,000	\$ 26,000	\$ 26,000	\$ 26,000
PUBLIC WORKS VEHICLES						
37001-37513		\$ 243,700	\$ 243,700	\$ 243,700	\$ 243,700	\$ 243,700
TOTAL PUBLIC WORKS VEHICLES						
TOTAL PUBLIC WORKS ADMINISTRATION		\$ 2,806,460	\$ 2,553,380	\$ 2,526,830	\$ 2,539,930	\$ 2,495,830
NET DRAW ON GENERAL REVENUE		\$ 2,806,460	\$ 2,553,380	\$ 2,526,830	\$ 2,539,930	\$ 2,495,830

City of Prince Rupert 2007 - 2011 Financial Plan Parks Department

PARKS DEPARTMENT

		<u>2007 Budget</u>	<u>2008 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget</u>	<u>2011 Budget</u>
<u>REVENUES</u>						
	ACCT					
		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL PARKS SERVICES REVENUES		<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<u>EXPENSES</u>						
	ACCT					
ADMINISTRATION						
	71899	\$ 134,503	\$ 132,690	\$ 135,350	\$ 138,060	\$ 138,060
TOTAL ADMINISTRATION EXPENSES		<u>\$ 134,503</u>	<u>\$ 132,690</u>	<u>\$ 135,350</u>	<u>\$ 138,060</u>	<u>\$ 138,060</u>
GENERAL OPERATIONS						
	71810	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000
	71850	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000
	71851	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000
	71852	\$ 21,000	\$ 8,000	\$ 8,000	\$ 24,000	\$ 24,000
	71854	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
	71861	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
	71862	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000
	71863	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
	71864	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000
	71865	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000
	71866	\$ 30,000	\$ 31,000	\$ 31,000	\$ 31,000	\$ 31,000
	71868	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000
	71869	\$ 51,000	\$ 51,000	\$ 51,000	\$ -	\$ -
	71870	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
	71871	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000
	71872	\$ 15,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
	71873	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
	71879	\$ 25,000	\$ -	\$ -	\$ 25,000	\$ 25,000
	71990	\$ 16,500	\$ 16,500	\$ 16,500	\$ 16,500	\$ 16,500
	71991	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
	71900	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL GENERAL OPERATIONS		<u>\$ 683,500</u>	<u>\$ 651,500</u>	<u>\$ 651,500</u>	<u>\$ 641,500</u>	<u>\$ 641,500</u>
TOTAL OPERATING & OTHER EXPENSES		<u>\$ 818,003</u>	<u>\$ 784,190</u>	<u>\$ 786,850</u>	<u>\$ 779,560</u>	<u>\$ 779,560</u>
NET DRAW ON GENERAL REVENUE		<u>\$ 818,003</u>	<u>\$ 784,190</u>	<u>\$ 786,850</u>	<u>\$ 779,560</u>	<u>\$ 779,560</u>

**City of Prince Rupert
2007 - 2011 Financial Plan
Recreation Department**

RECREATION SERVICES

		<u>2007 Budget</u>	<u>2008 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget</u>	<u>2011 Budget</u>
REVENUES	ACCT					
RECREATION CENTRE	47200	\$ 176,500	\$ 178,300	\$ 180,000	\$ 181,800	\$ 183,700
POOL OPERATIONS	47300	\$ 268,202	\$ 258,200	\$ 258,200	\$ 263,400	\$ 268,700
ARENA OPERATIONS	47500	\$ 142,000	\$ 144,800	\$ 147,700	\$ 150,700	\$ 153,700
FIELD USERS FEES	47600	\$ 4,500	\$ 4,200	\$ 4,200	\$ 4,200	\$ 4,200
TOTAL RECREATION SERVICES REVENUES		<u>\$ 591,202</u>	<u>\$ 585,500</u>	<u>\$ 590,100</u>	<u>\$ 600,100</u>	<u>\$ 610,300</u>
EXPENSES	ACCT					
RECREATION ADMINISTRATION						
WAGES & BENEFITS	71110	\$ 251,700	\$ 217,300	\$ 217,800	\$ 217,400	\$ 217,400
UNION BUSINESS	71111	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200
GENERAL OFFICE EXPENSES	71120	\$ 45,600	\$ 45,400	\$ 39,200	\$ 39,200	\$ 39,200
EQUIPMENT MAINTENANCE - VEHICLE	71161	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
TOTAL RECREATION ADMIN. EXP.		<u>\$ 300,000</u>	<u>\$ 265,400</u>	<u>\$ 259,700</u>	<u>\$ 259,300</u>	<u>\$ 259,300</u>
CIVIC CENTRE OPERATIONS						
BUILDING MAINTENANCE	71211	\$ 146,090	\$ 146,090	\$ 146,090	\$ 146,090	\$ 146,090
JANITORIAL EXPENSES	71210	\$ 177,710	\$ 177,710	\$ 177,710	\$ 177,710	\$ 177,710
VENTILATION MAINTENANCE	71216	\$ 27,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
TOTAL CIVIC CENTRE OPERATIONS		<u>\$ 350,800</u>	<u>\$ 338,800</u>	<u>\$ 338,800</u>	<u>\$ 338,800</u>	<u>\$ 338,800</u>
BUILDING REPAIR & MAINTENANCE						
DOORS & LOCKS	71217	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
BLEACHERS	71218	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
EXTERIOR BUILDING MAINTENANCE	71213	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
INTERIOR BUILDING MAINTENANCE	71214	\$ 65,500	\$ 52,500	\$ 52,500	\$ 52,500	\$ 52,500
PAINTING	71215	\$ 2,000	\$ 4,000	\$ 2,000	\$ 4,000	\$ 4,000
UTILITIES	71219	\$ 163,700	\$ 163,700	\$ 159,680	\$ 159,680	\$ 159,680
TOTAL BUILDING REPAIR & MAINT. EXP.		<u>\$ 268,200</u>	<u>\$ 257,200</u>	<u>\$ 251,180</u>	<u>\$ 253,180</u>	<u>\$ 253,180</u>
RECREATION PROGRAMS						
WAGES & BENEFITS	71290	\$ 258,700	\$ 257,600	\$ 257,700	\$ 257,800	\$ 257,800
SUMMER PROGRAMS	71292	\$ 16,500	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
PROGRAMS	71291	\$ 39,000	\$ 39,000	\$ 39,000	\$ 40,000	\$ 40,000
CLIMBING WALL	71296	\$ 2,300	\$ 2,000	\$ 1,500	\$ 2,300	\$ 2,300
TOTAL RECREATION PROGRAMS		<u>\$ 316,500</u>	<u>\$ 313,600</u>	<u>\$ 313,200</u>	<u>\$ 315,100</u>	<u>\$ 315,100</u>

**City of Prince Rupert
2007 - 2011 Financial Plan
Recreation Department**

RECREATION SERVICES

		<u>2007 Budget</u>	<u>2008 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget</u>	<u>2011 Budget</u>
POOL OPERATIONS						
WAGES & BENEFITS	71390	\$ 757,458	\$ 757,458	\$ 757,458	\$ 757,458	\$ 757,458
GENERAL EXPENSES	71395	\$ 18,200	\$ 13,200	\$ 13,200	\$ 13,200	\$ 13,200
OPERATING EXPENSES	71310	\$ 81,000	\$ 81,000	\$ 83,500	\$ 83,500	\$ 81,000
UTILITIES	71311	\$ 214,000	\$ 214,000	\$ 214,000	\$ 214,000	\$ 214,000
CHLORINE SUPPLIES	71397	\$ 21,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
LESSON COSTS	71396	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000
TOTAL POOL OPERATIONS EXP.		\$ 1,105,658	\$ 1,094,658	\$ 1,097,158	\$ 1,097,158	\$ 1,094,658
ARENA OPERATIONS						
WAGES & BENEFITS	71590	\$ 224,800	\$ 224,000	\$ 224,000	\$ 224,000	\$ 224,000
FACILITY SUPPLIES	71595	\$ 5,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
FACILITY MAINTENANCE	71510	\$ 17,000	\$ 17,000	\$ 9,000	\$ 9,000	\$ 9,000
REFRIDGERATION COSTS	71596	\$ 12,000	\$ 11,000	\$ 11,000	\$ 9,000	\$ 9,000
EQUIPMENT COSTS - ZAMBONI	71597	\$ 5,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000
EQUIPMENT MAINTENANCE - ZAMBONI	71598	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000
TOTAL ARENA OPERATIONS		\$ 270,800	\$ 270,000	\$ 262,000	\$ 260,000	\$ 260,000
TOTAL OPERATING & OTHER EXPENSES		\$ 2,611,958	\$ 2,539,658	\$ 2,522,038	\$ 2,523,538	\$ 2,521,038
NET DRAW ON GENERAL REVENUE		\$ 2,020,756	\$ 1,954,158	\$ 1,931,938	\$ 1,923,438	\$ 1,910,738

City of Prince Rupert 2007 - 2011 Financial Plan Ferry Operations

AIRPORT FERRY OPERATIONS

		<u>2007 Budget</u>	<u>2008 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget</u>	<u>2011 Budget</u>
REVENUES	ACCT					
FERRY OPERATIONS						
PASSENGER FARES	43100	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000
AIRPORT FEES	43150	\$ 28,000	\$ 28,000	\$ 28,000	\$ 28,000	\$ 28,000
VEHICLE & DRIVER FARES	43400	\$ -	\$ -	\$ -	\$ -	\$ -
MONTHLY PASSES	43500	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
RETURN FARES FULL	43600	\$ -	\$ -	\$ -	\$ -	\$ -
RETURN FARES SCHOOL	43700	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL FERRY OPERATIONS REVENUE		<u>\$ 830,000</u>	<u>\$ 830,000</u>	<u>\$ 830,000</u>	<u>\$ 830,000</u>	<u>\$ 830,000</u>
MISCELLANEOUS REVENUE						
CHARTERS	44000	\$ -	\$ -	\$ -	\$ -	\$ -
FREIGHT TRANSPORT	44100	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL MISCELLANEOUS REVENUE		<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
TOTAL OPERATING REVENUE		<u>\$ 830,000</u>	<u>\$ 830,000</u>	<u>\$ 830,000</u>	<u>\$ 830,000</u>	<u>\$ 830,000</u>
FROM GENERAL TAX REVENUE		\$ -	\$ -	\$ -	\$ -	\$ -
FROM RESERVES		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL TRANSFER REVENUE		<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
TOTAL AIRPORT FERRY REVENUES		<u>\$ 830,000</u>	<u>\$ 830,000</u>	<u>\$ 830,000</u>	<u>\$ 830,000</u>	<u>\$ 830,000</u>

**City of Prince Rupert
2007 - 2011 Financial Plan
Ferry Operations**

AIRPORT FERRY OPERATIONS

		<u>2007 Budget</u>	<u>2008 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget</u>	<u>2011 Budget</u>
<u>EXPENSES</u>	ACCT					
OPERATIONS						
ADMINISTRATION	40100	\$ 104,970	\$ 104,970	\$ 104,970	\$ 104,970	\$ 104,970
WAGES & BENEFITS	41000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000
EMPLOYMENT FEES	41600	\$ 1,700	\$ 1,700	\$ 1,700	\$ 1,700	\$ 1,700
DOCK/LANDING MAINTENANCE	43100	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
FERRY MAINTENANCE	44100	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000
FUEL & GENERAL OPERATIONS	44200	\$ 92,000	\$ 92,000	\$ 92,000	\$ 92,000	\$ 92,000
INSURANCE	44300	\$ 37,800	\$ 37,800	\$ 37,800	\$ 37,800	\$ 37,800
TOTAL OPERATIONS		\$ 1,216,470	\$ 1,216,470	\$ 1,216,470	\$ 1,216,470	\$ 1,216,470
PASSENGER HANDLING						
CONTRACT COSTS (BUS)	45000	\$ 305,000	\$ 305,000	\$ 305,000	\$ 305,000	\$ 305,000
FERRY BREAKDOWN - ALTERNATE	45100	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
TOTAL PASSENGER HANDLING		\$ 310,000	\$ 310,000	\$ 310,000	\$ 310,000	\$ 310,000
MISCELLANEOUS COSTS						
LEASES - PORT AUTHORITY	45200	\$ 2	\$ 2	\$ 2	\$ 2	\$ 2
OPERATING COSTS	46400	\$ 22,600	\$ 22,600	\$ 22,600	\$ 22,600	\$ 22,600
TRANSFERS TO RESERVES	82200	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
RETROFIT	96050					
TOTAL MISCELLANEOUS COSTS		\$ 62,602	\$ 62,602	\$ 62,602	\$ 62,602	\$ 62,602
TOTAL OPERATING & OTHER EXPENSES		\$ 1,589,072	\$ 1,589,072	\$ 1,589,072	\$ 1,589,072	\$ 1,589,072
NET DRAW ON GENERAL REVENUE		\$ 759,072	\$ 759,072	\$ 759,072	\$ 759,072	\$ 759,072

City of Prince Rupert 2007 - 2011 Financial Plan Transit

<u>TRANSIT OPERATING FUND</u>		<u>2007 Budget</u>	<u>2008 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget</u>	<u>2011 Budget</u>
	ACCT					
REVENUE FROM OPERATIONS						
FARES - CASH BOX	43100	\$ 230,017	\$ 230,017	\$ 230,017	\$ 230,017	\$ 230,017
PREPAID TICKETS	43200	\$ 85,207	\$ 85,207	\$ 85,207	\$ 85,207	\$ 85,207
CUSTOM TRANSIT - HANDY DART PROGRAM	44100	\$ -	\$ -	\$ -	\$ -	\$ -
BUS PASSES	43400	\$ 52,970	\$ 52,970	\$ 52,970	\$ 52,970	\$ 52,970
ADVERTISING	43300	\$ 834	\$ 834	\$ 834	\$ 834	\$ 834
		<u>\$ 369,028</u>	<u>\$ 369,028</u>	<u>\$ 369,028</u>	<u>\$ 369,028</u>	<u>\$ 369,028</u>
EXPENSES						
	ACCT					
EXPENSES FROM OPERATIONS						
BC BUS PASS PROGRAM	43200	\$ -	\$ -	\$ -	\$ -	\$ -
MISCELLANEOUS	43800	\$ -	\$ -	\$ -	\$ -	\$ -
DIRECT COSTS - CONVENTIONAL TRANSIT	46100	\$ 752,307	\$ 752,307	\$ 752,307	\$ 752,307	\$ 752,307
DIRECT COSTS - CUSTOM TRANSIT	46200	\$ -	\$ -	\$ -	\$ -	\$ -
ADMINISTRATION COSTS	41000	\$ 51,078	\$ 51,078	\$ 51,078	\$ 51,078	\$ 51,078
CITY ADMINISTRATION		\$ 15,047	\$ 15,047	\$ 15,047	\$ 15,047	\$ 15,047
TOTAL EXPENSES FROM OPERATIONS		<u>\$ 818,432</u>	<u>\$ 818,432</u>	<u>\$ 818,432</u>	<u>\$ 818,432</u>	<u>\$ 818,432</u>
DEBT COSTS						
DEBT COSTS		\$ 90,671	\$ 90,671	\$ 90,671	\$ 90,671	\$ 90,671
TOTAL DEBT COSTS		<u>\$ 90,671</u>	<u>\$ 90,671</u>	<u>\$ 90,671</u>	<u>\$ 90,671</u>	<u>\$ 90,671</u>
TOTAL OPERATING COSTS		<u>\$ 909,103</u>	<u>\$ 909,103</u>	<u>\$ 909,103</u>	<u>\$ 909,103</u>	<u>\$ 909,103</u>
CITY SHARE OF COST (1)						
NET CITY OPERATING COSTS		\$ 139,744	\$ 139,744	\$ 139,744	\$ 139,744	\$ 139,744
BUS STOP MAINTENANCE	42000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
TOTAL CITY OPERATIONAL COSTS		<u>\$ 154,744</u>	<u>\$ 154,744</u>	<u>\$ 154,744</u>	<u>\$ 154,744</u>	<u>\$ 154,744</u>
NET DRAW ON GENERAL REVENUE		<u>\$ 154,744</u>	<u>\$ 154,744</u>	<u>\$ 154,744</u>	<u>\$ 154,744</u>	<u>\$ 154,744</u>

**City of Prince Rupert
2007 - 2011 Financial Plan
Fire Department**

FIRE DEPARTMENT OPERATING FUND

		<u>2007 Budget</u>	<u>2008 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget</u>	<u>2011 Budget</u>
<u>REVENUES</u>						
	ACCT					
GENERAL OPERATIONS	59900	\$ 8,000	\$ 8,000	\$ 9,000	\$ 9,000	\$ 9,000
9-1-1 DISPATCH	42200	\$ 222,800	\$ 22,500	\$ 241,800	\$ 241,800	\$ 251,800
TOTAL FIRE DEPARTMENT REVENUE		\$ 230,800	\$ 30,500	\$ 250,800	\$ 250,800	\$ 260,800
<u>EXPENSES</u>						
	ACCT					
ADMINISTRATION						
SALARIES, WAGES & BENEFITS	24100	\$ 132,000	\$ 140,000	\$ 140,000	\$ 141,000	\$ 141,000
GENERAL OFFICE EXPENSES	24160	\$ 29,900	\$ 30,400	\$ 31,500	\$ 31,500	\$ 31,500
TOTAL ADMINISTRATION EXPENSES		\$ 161,900	\$ 170,400	\$ 171,500	\$ 172,500	\$ 172,500
<u>FIRE RESCUE</u>						
STAFFING COSTS						
WAGES & BENEFITS	24200	\$ 1,297,466	\$ 1,327,496	\$ 1,376,655	\$ 1,376,655	\$ 1,376,655
EMPLOYMENT COSTS	24250	\$ 2,600	\$ 2,700	\$ 2,700	\$ 2,700	\$ 2,700
TOTAL STAFFING COSTS		\$ 1,300,066	\$ 1,330,196	\$ 1,379,355	\$ 1,379,355	\$ 1,379,355
OPERATIONAL COSTS						
SUPPLIES AND GENERAL	24900	\$ 30,500	\$ 31,000	\$ 32,000	\$ 32,000	\$ 32,000
EQUIPMENT MAINTENANCE - VEHICLES	24804	\$ 45,600	\$ 36,600	\$ 35,300	\$ 26,500	\$ 12,500
EQUIPMENT MAINTENANCE - GENERAL	24879	\$ 11,000	\$ 11,000	\$ 12,000	\$ 12,000	\$ 12,000
HYDRANT MAINTENANCE	24500	\$ 26,450	\$ 27,600	\$ 29,000	\$ 29,000	\$ 29,000
TRAINING	24600	\$ 21,000	\$ 21,000	\$ 20,000	\$ 22,000	\$ 22,000
EQUIPMENT REPLACEMENT	24800	\$ 25,000	\$ 20,000	\$ 20,000	\$ 25,000	\$ 25,000
TOTAL OPERATIONAL COSTS		\$ 159,550	\$ 147,200	\$ 148,300	\$ 146,500	\$ 132,500
OTHER COSTS						
UTILITY COSTS	24700	\$ 19,000	\$ 19,000	\$ 20,500	\$ 21,500	\$ 22,000
AUXILIARY COSTS	24270	\$ 44,000	\$ 51,000	\$ 51,000	\$ 45,000	\$ 38,000
TOTAL OTHER COSTS		\$ 63,000	\$ 70,000	\$ 71,500	\$ 66,500	\$ 60,000
TOTAL FIRE RESCUE EXPENSES		\$ 1,684,516	\$ 1,717,796	\$ 1,770,655	\$ 1,764,855	\$ 1,744,355

**City of Prince Rupert
2007 - 2011 Financial Plan
Fire Department**

FIRE DEPARTMENT OPERATING FUND

		<u>2007 Budget</u>	<u>2008 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget</u>	<u>2011 Budget</u>
<u>EMERGENCY MEASURES</u>						
SALARIES & WAGES	22500	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000
TRAINING	22501	\$ 3,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 5,000
EQUIPMENT MAINTENANCE	22502	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500
UTILITIES	22503	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 4,000
TSUNAMI PREPARDNESS	25100	\$ -				
TOTAL EMERGENCY MEASURES EXPENSES		\$ 20,000	\$ 21,000	\$ 21,000	\$ 21,000	\$ 22,500
<u>9-1-1- OPERATORS</u>						
OPERATOR WAGES & BENEFITS	26100	\$ 374,300	\$ 374,300	\$ 374,300	\$ 374,300	\$ 374,300
ADMINISTRATIVE COSTS	26101	\$ 29,000	\$ 30,500	\$ 30,500	\$ 30,500	\$ 30,500
OFFICE SUPPLIES AND GENERAL	26200	\$ 7,200	\$ 7,200	\$ 7,500	\$ 7,500	\$ 8,000
TOTAL 9-1-1- DISPATCH OPERATORS		\$ 410,500	\$ 412,000	\$ 412,300	\$ 412,300	\$ 412,800
<u>PREVENTION & INSPECTION</u>						
FIRE PREVENTION WAGES & BENEFITS	24450	\$ 93,500	\$ 97,500	\$ 103,100	\$ 103,100	\$ 103,100
FIRE SAFETY HOUSE	24850	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
FIRE INSPECTION WAGES & BENEFITS	24400	\$ 18,600	\$ 19,600	\$ 19,600	\$ 20,700	\$ 20,700
TOTAL PREVENTION & INSPECTION		\$ 112,600	\$ 117,600	\$ 123,200	\$ 124,300	\$ 124,300
<u>BUILDING MAINTENANCE</u>						
HALL MAINTENANCE	24702	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000
TOTAL BUILDING MAINTENANCE		\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000
TOTAL OPERATING & OTHER EXPENSES		\$ 2,236,616	\$ 2,277,396	\$ 2,336,155	\$ 2,331,455	\$ 2,312,955
NET DRAW ON GENERAL REVENUE		\$ 2,005,816	\$ 2,246,896	\$ 2,085,355	\$ 2,080,655	\$ 2,052,155

City of Prince Rupert 2007 - 2011 Financial Plan RCMP - Police Operations

POLICE OPERATIONS OPERATING FUND

		<u>2007 Budget</u>	<u>2008 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget</u>	<u>2011 Budget</u>
<u>REVENUES</u>	ACCT					
POLICING						
KEEP OF PRISONERS	32100	\$ 68,000	\$ 68,000	\$ 68,000	\$ 68,000	\$ 68,000
POLICE SERVICES	42100	\$ 32,000	\$ 32,000	\$ 32,000	\$ 32,000	\$ 32,000
FALSE ALARMS (\$5000)						
MISC. (\$25000)						
VICTIM SERVICES GRANT	75000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000
TOTAL POLICE OPERATIONS REVENUES		\$ 145,000	\$ 145,000	\$ 145,000	\$ 145,000	\$ 145,000
<u>EXPENSES</u>	ACCT					
RCMP CONTRACT						
CONTRACT COST	21100	\$ 2,447,126	\$ 2,687,561	\$ 2,979,566	\$ 3,268,601	\$ 3,583,016
TOTAL RCMP CONTRACT		\$ 2,447,126	\$ 2,687,561	\$ 2,979,566	\$ 3,268,601	\$ 3,583,016
SUPPORT OPERATIONS						
SALARIES, WAGES & BENEFITS	21200	\$ 533,343	\$ 539,873	\$ 546,501	\$ 553,228	\$ 560,057
UNION BUSINESS	21205	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
GENERAL OFFICE SUPPLIES	21260	\$ 34,500	\$ 34,500	\$ 34,500	\$ 34,500	\$ 34,500
TOTAL SUPPORT OPERATIONS		\$ 568,343	\$ 574,873	\$ 581,501	\$ 588,228	\$ 595,057
BUILDING MAINTENANCE						
BUILDING MAINTENANCE	21602	\$ 24,000	\$ 24,000	\$ 25,000	\$ 25,000	\$ 26,000
UTILITY COSTS	21600	\$ 43,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000
MISCELLANEOUS	21900	\$ 4,600	\$ 4,600	\$ 4,600	\$ 4,600	\$ 4,600
TOTAL BUILDING MAINTENANCE		\$ 71,600	\$ 73,600	\$ 74,600	\$ 74,600	\$ 75,600
PRISONER DETAINMENT COSTS						
GUARDS WAGES & BENEFITS	21801	\$ 321,673	\$ 325,653	\$ 329,693	\$ 333,795	\$ 337,957
KEEP OF PRISONERS	21860	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
MISCELLANEOUS	21850	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500
TOTAL PRISONER DETAINMENT COSTS		\$ 350,173	\$ 354,153	\$ 358,193	\$ 362,295	\$ 366,457
OTHER EXPENSES						
COMMUNITY RELATIONS	21920	\$ 100,634	\$ 101,634	\$ 101,634	\$ 102,634	\$ 102,634
COMMUNITY POLICING VEHICLE	21921	\$ 2,500	\$ 2,500	\$ 2,700	\$ 2,700	\$ 2,800
VICTIM SUPPORT SERVICES	21930	\$ 94,565	\$ 95,976	\$ 97,416	\$ 98,884	\$ 100,382
AUXILIARY FORCE / BIKE PATROL	21940	\$ 15,000	\$ 10,000	\$ 16,000	\$ 10,000	\$ 16,000
TOTAL OTHER EXPENSES		\$ 212,699	\$ 210,110	\$ 217,750	\$ 214,218	\$ 221,816
TOTAL OPERATING & OTHER EXPENSES		\$ 3,649,941	\$ 3,900,297	\$ 4,211,610	\$ 4,507,942	\$ 4,841,946
NET DRAW ON GENERAL REVENUE		\$ 3,504,941	\$ 3,755,297	\$ 4,066,610	\$ 4,362,942	\$ 4,696,946

**City of Prince Rupert
2007 - 2011 Financial Plan
Water Utility**

WATER UTILITY OPERATING FUND

		<u>2007 Budget</u>	<u>2008 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget</u>	<u>2011 Budget</u>
REVENUES						
SALE OF SERVICES						
PRIVATE USERS	44100	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000
CONNECTIONS, INSPECTIONS, SERVICE CHARGES	48100	3,000	1,500	1,500	1,500	1,500
Total REVENUE FROM SALES OF SERVICES		<u>\$ 2,003,000</u>	<u>\$ 2,001,500</u>	<u>\$ 2,001,500</u>	<u>\$ 2,001,500</u>	<u>\$ 2,001,500</u>
REVENUES FROM OTHER SOURCES						
RENTALS	53900	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
RETURN ON INVESTMENTS	55100	-	-	-	-	-
DEBT-SURPLUS REFUNDS	55900	-	-	-	-	-
OTHER/GRANTS	59100	9,000	9,000	9,000	9,000	9,000
Total REVENUE FROM OTHER SOURCES		<u>\$ 49,000</u>	<u>\$ 49,000</u>	<u>\$ 49,000</u>	<u>\$ 49,000</u>	<u>\$ 49,000</u>
TRANSFER FROM OTHER FUNDS & SURPLUS						
TRANSFER FROM OTHER FUNDS						
TRANSFER FROM GENERAL OPERATING FUND	93000	340,000	340,000	340,000	340,000	340,000
TRANSFER FROM RATE STABILIZATION						
Total TRANSFER FROM OTHER FUNDS		<u>\$ 340,000</u>	<u>\$ 340,000</u>	<u>\$ 340,000</u>	<u>\$ 340,000</u>	<u>\$ 340,000</u>
TOTAL WATER REVENUES		<u>\$ 2,392,000</u>	<u>\$ 2,390,500</u>	<u>\$ 2,390,500</u>	<u>\$ 2,390,500</u>	<u>\$ 2,390,500</u>

City of Prince Rupert
2007 - 2011 Financial Plan
Water Utility

WATER UTILITY OPERATING FUND

		<u>2007 Budget</u>	<u>2008 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget</u>	<u>2011 Budget</u>
OPERATING & OTHER EXPENDITURES						
ADMINISTRATION						
ADMINISTRATION EXPENDITURES	41100	\$ 402,610	\$ 409,050	\$ 416,120	\$ 423,340	\$ 423,340
SMALL TOOLS REPAIRS AND MAINTENANCE	41110	\$ 14,000	\$ 14,000	\$ 15,000	\$ 15,000	\$ 15,000
ENGINEERING STUDIES	41120	\$ -	\$ -	\$ -	\$ -	\$ -
Total ADMINISTRATION		\$ 416,610	\$ 423,050	\$ 431,120	\$ 438,340	\$ 438,340
PURIFICATION AND TREATMENT						
CHLORINATION	41200	\$ 85,000	\$ 86,700	\$ 88,400	\$ 91,100	\$ 91,100
FLUORIDATION	41210	\$ 35,000	\$ 36,000	\$ 36,000	\$ 36,000	\$ 36,000
FLUORIDE INJECTION SYSTEM STUDY	41211	\$ -	\$ -	\$ -	\$ -	\$ -
WATER QUALITY TESTING	41220	\$ 10,000	\$ 10,200	\$ 10,400	\$ 10,600	\$ 10,600
Total PURIFICATION AND TREATMENT		\$ 130,000	\$ 132,900	\$ 134,800	\$ 137,700	\$ 137,700
SERVICE OF SUPPLY						
SHAWATLANS LINE	41300	\$ 50,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
SHAWATLANS BOAT & BOAT HOUSE MAINT.	41320	\$ 10,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000
SHAWATLANS BOAT & EQUIPMENT RP	41325	\$ 8,000	\$ 10,000	\$ 14,000	\$ 14,000	\$ 14,000
WOODWORTH LAKE DAM	41330	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000
WOODWORTH LAKE ACCESS IMPROVEMENTS	41335	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
RESERVOIR MAINTENANCE	41340	\$ 15,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Total SERVICE OF SUPPLY		\$ 143,000	\$ 182,000	\$ 186,000	\$ 186,000	\$ 186,000
TRANSMISSION AND DISTRIBUTION						
LINE MAINTENANCE AND REPAIRS	41400	\$ 127,500	\$ 130,000	\$ 135,000	\$ 135,000	\$ 135,000
SERVICE CONNECTIONS	41410	\$ 224,500	\$ 230,000	\$ 235,000	\$ 240,000	\$ 240,000
VALVE MAINTENANCE AND REPAIRS	41420	\$ 61,000	\$ 100,000	\$ 120,000	\$ 120,000	\$ 120,000
MAINLINE REPLACEMENT	41425	\$ 92,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000
HYDRANT MAINTENANCE/REPLACEMENT	41430	\$ 51,000	\$ 45,000	\$ 50,000	\$ 50,000	\$ 50,000
METER MAINTENANCE	41440	\$ 66,000	\$ 75,000	\$ 80,000	\$ 80,000	\$ 80,000
BC ONE CALL	41450	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000
PENSTOCK REPAIR PROGRAM	41460	\$ 51,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
MONTREAL CIRCLE	41465	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
FERN PASSAGE - ZINC REPLACEMENT	41470	\$ 10,000	\$ -	\$ 15,000	\$ -	\$ -
Total TRANSMISSION AND DISTRIBUTION		\$ 710,000	\$ 747,000	\$ 802,000	\$ 792,000	\$ 792,000

City of Prince Rupert 2007 - 2011 Financial Plan Water Utility

WATER UTILITY OPERATING FUND

		<u>2007 Budget</u>	<u>2008 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget</u>	<u>2011 Budget</u>
PUMPING						
SCADA TECHNICAL	41500	\$ 31,000	\$ 32,000	\$ 34,000	\$ 35,000	\$ 35,000
BOOSTER PUMP MAINTENANCE	41510	\$ 5,500	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000
SHAWATLANS PUMP	41520	\$ 35,500	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
FREDERICK STREET PUMP	41530	\$ 21,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
FLUSHING STATION MAINTENANCE	41540	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
Total PUMPING		\$ 97,000	\$ 103,000	\$ 105,000	\$ 106,000	\$ 106,000
CUSTOMER BILLING, COLLECTION, OTHER						
METER READING	41600	\$ 21,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Total CUSTOMER BILLING, COLLECTION, OTHER		\$ 21,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
TOTAL OPERATING & OTHER EXPENDITURES		\$ 1,517,610	\$ 1,607,950	\$ 1,678,920	\$ 1,680,040	\$ 1,680,040
DEBT						
INTEREST - DEBENTURE DEBT	81210	\$ 219,000	\$ 218,509	\$ 254,087	\$ 326,837	\$ 326,837
PRINCIPAL - DEBENTURE DEBT	81310	\$ 97,000	\$ 96,780	\$ 100,069	\$ 156,474	\$ 156,474
Total DEBT		\$ 316,000	\$ 315,289	\$ 354,156	\$ 483,311	\$ 483,311
OTHER DEBT						
LEASE DEBT	81320	\$ 11,052	\$ 11,052	\$ 11,052	\$ 11,052	\$ 11,052
OTHER DEBT	81900	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000
Total DEBT		\$ 24,052	\$ 24,052	\$ 24,052	\$ 24,052	\$ 24,052
TOTAL EXPENDITURES		\$ 1,857,662	\$ 1,947,291	\$ 2,057,128	\$ 2,187,403	\$ 2,187,403
NET BUDGET		534,338	443,209	333,372	203,097	203,097
TRANSFERS FROM NET BUDGET						
TO WATER UTILITY CAPITAL RESERVE		\$ 500,000	\$ 400,000	\$ 300,000	\$ 200,000	\$ 200,000
TO RATE STABILIZATION RESERVE		\$ 34,338	\$ 43,209	\$ 33,372	\$ 3,097	\$ 3,097
Total TRANSFERS FROM NET BUDGET		\$ 534,338	\$ 443,209	\$ 333,372	\$ 203,097	\$ 203,097
NET BUDGET		\$ -	\$ -	\$ -	\$ -	\$ -

**City of Prince Rupert
2007 - 2011 Financial Plan
Sanitary Sewer**

SANITARY SEWER OPERATING FUND

		<u>2007 Budget</u>	<u>2008 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget</u>	<u>2011 Budget</u>
REVENUES						
FEES AND CHARGES						
SEWER						
PRIVATE USERS	44100	\$ 1,656,000	\$ 1,660,000	\$ 1,660,000	\$ 1,660,000	\$ 1,660,000
CONNECTIONS, INSPECTIONS, SERVICE CHARGES	48100	1,000	1,000	1,000	1,000	1,000
TOTAL FEES AND CHARGES		<u>\$ 1,657,000</u>	<u>\$ 1,661,000</u>	<u>\$ 1,661,000</u>	<u>\$ 1,661,000</u>	<u>\$ 1,661,000</u>
REVENUE FROM OTHER SOURCES						
RETURN ON INVESTMENTS	55100	\$ -	\$ -	\$ -	\$ -	\$ -
DEBT - SURPLUS REFUNDS	59900	\$ -	\$ -	\$ -	\$ -	\$ -
Total RETURN ON INVESTMENTS		<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
MISCELLANEOUS						
OTHER/GRANTS	59100	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000
Total MISCELLANEOUS		<u>\$ 9,000</u>	<u>\$ 9,000</u>	<u>\$ 9,000</u>	<u>\$ 9,000</u>	<u>\$ 9,000</u>
TRANSFER FROM OTHER FUNDS & SURPLUS						
TRANSFER FROM OTHER FUNDS						
TRANSFER FROM GENERAL OPERATING FUND	93000	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000
TRANSFER FROM RATE STABILIZATION						
Total TRANSFER FROM OTHER FUNDS		<u>\$ 160,000</u>	<u>\$ 160,000</u>	<u>\$ 160,000</u>	<u>\$ 160,000</u>	<u>\$ 160,000</u>
TOTAL SANITARY SEWER REVENUES		<u>\$ 1,826,000</u>	<u>\$ 1,830,000</u>	<u>\$ 1,830,000</u>	<u>\$ 1,830,000</u>	<u>\$ 1,830,000</u>

City of Prince Rupert 2007 - 2011 Financial Plan Sanitary Sewer

SANITARY SEWER OPERATING FUND

		<u>2007 Budget</u>	<u>2008 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget</u>	<u>2011 Budget</u>
OPERATING & OTHER EXPENDITURES						
ADMINISTRATION						
ADMINISTRATION FEES	42100	\$ 378,706	\$ 392,690	\$ 397,310	\$ 402,010	\$ 406,820
SMALL TOOLS REPAIRS AND MAINTENANCE	42110	15,300	15,000	15,000	15,000	15,000
ENGINEERING STUDIES	42120	-	25,000	25,000	25,000	25,000
LWMP	42121	250,000	-	-	-	-
MAIN LINE MAINTENANCE	42200	214,000	210,000	210,000	210,000	210,000
SERVICE CONNECTIONS	42210	102,000	100,000	100,000	100,000	100,000
MANHOLE MAINTENANCE	42220	54,000	54,000	54,000	54,000	54,000
FLUSHING	42230	66,000	80,000	80,000	80,000	80,000
MAIN LINE REPLACEMENT	42240	112,000	110,000	110,000	110,000	110,000
SCADA TECHNICAL	42300	4,000	4,500	4,500	4,500	4,500
LIFT STATION	42310	61,000	60,000	60,000	60,000	60,000
COMMUNOTOR MAINTENANCE	42400	24,000	26,000	28,000	28,000	28,000
TREATMENT	42410	26,000	28,000	28,000	28,000	28,000
HARBOUR MONITORING	42420	5,000	5,000	5,000	5,000	5,000
TOTAL OPERATING & OTHER EXPENDITURES		<u>\$ 1,312,006</u>	<u>\$ 1,110,190</u>	<u>\$ 1,116,810</u>	<u>\$ 1,121,510</u>	<u>\$ 1,126,320</u>
DEBT						
INTEREST - DEBENTURE DEBT	81210	\$ 15,100	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000
PRINCIPAL - DEBENTURE DEBT	81310	\$ 12,000	\$ 12,097	\$ 12,097	\$ 12,097	\$ 42,340
Total DEBT		<u>\$ 27,100</u>	<u>\$ 29,097</u>	<u>\$ 29,097</u>	<u>\$ 29,097</u>	<u>\$ 59,340</u>
TOTAL EXPENDITURES		<u>\$ 1,339,106</u>	<u>\$ 1,139,287</u>	<u>\$ 1,145,907</u>	<u>\$ 1,150,607</u>	<u>\$ 1,185,660</u>
NET BUDGET		486,894	690,713	684,093	679,393	644,340
TRANSFERS FROM NET BUDGET						
TO SEWER UTILITY CAPITAL RESERVE		\$ 450,000	\$ 635,456	\$ 629,366	\$ 625,042	\$ 592,793
TO RATE STABILIZATION RESERVE		\$ 36,894	\$ 55,257	\$ 54,727	\$ 54,351	\$ 51,547
Total TRANSFERS FROM NET BUDGET		<u>\$ 486,894</u>	<u>\$ 690,713</u>	<u>\$ 684,093</u>	<u>\$ 679,393</u>	<u>\$ 644,340</u>
NET BUDGET		\$ -	\$ -	\$ -	\$ -	\$ -

**City of Prince Rupert
2007 - 2011 Financial Plan
Solid Waste**

SOLID WASTE OPERATING FUND

		<u>2007 Budget</u>	<u>2008 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget</u>	<u>2011 Budget</u>
REVENUES						
FEEES AND CHARGES						
SOLID WASTE						
SOLID WASTE COLLECTION	44310	\$ 960,000	\$ 960,000	\$ 960,000	\$ 960,000	\$ 960,000
SOLID WASTE LANDFILL FEES	44320	\$ 860,000	\$ 860,000	\$ 880,000	\$ 890,000	\$ 890,000
Total FEEES AND CHARGES		<u>\$ 1,820,000</u>	<u>\$ 1,820,000</u>	<u>\$ 1,840,000</u>	<u>\$ 1,850,000</u>	<u>\$ 1,850,000</u>
REVENUE FROM OTHER SOURCES						
SOLID WASTE PENALTIES	59900	\$ 500	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
Total REVENUE FROM OTHER SOURCES		<u>\$ 500</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>
TRANSFER FROM OTHER FUNDS & SURPLUS						
TRANSFER FROM OTHER FUNDS						
TRANSFER FROM GENERAL OPERATING FUND	93000	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000
TRANSFER FROM RATE STABILIZATION						
Total TRANSFER FROM OTHER FUNDS		<u>\$ 175,000</u>	<u>\$ 175,000</u>	<u>\$ 175,000</u>	<u>\$ 175,000</u>	<u>\$ 175,000</u>
TOTAL SOLID WASTE REVENUES		<u>\$ 1,995,500</u>	<u>\$ 1,996,000</u>	<u>\$ 2,016,000</u>	<u>\$ 2,026,000</u>	<u>\$ 2,026,000</u>

**City of Prince Rupert
2007 - 2011 Financial Plan
Solid Waste**

SOLID WASTE OPERATING FUND

		<u>2007 Budget</u>	<u>2008 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget</u>	<u>2011 Budget</u>
SOLID WASTE OPERATING & OTHER EXPENDITURES						
COLLECTION						
ADMINISTRATION FEES	43100	\$ 200,000	\$ 204,020	\$ 208,110	\$ 212,275	\$ 212,275
COLLECTION - RESIDENTIAL	43200	257,000	260,000	260,000	260,000	260,000
COLLECTION - COMMERCIAL	43210	35,000	35,000	40,000	40,000	40,000
GENERAL LITTER CLEANUP	43220	75,000	70,000	70,000	70,000	70,000
DOWNTOWN CLEANUP	43230	75,000	70,000	70,000	70,000	70,000
CLEAN UP CAMPAIGN	43240	20,000	25,000	25,000	25,000	25,000
Total COLLECTION		<u>\$ 662,000</u>	<u>\$ 664,020</u>	<u>\$ 673,110</u>	<u>\$ 677,275</u>	<u>\$ 677,275</u>
LANDFILL OPERATION						
SANITARY LANDFILL	43300	664,500	704,410	704,410	704,410	704,410
ADMINISTRATION FEES	43301	\$ 200,015	204,020	208,110	212,275	212,275
WILDLIFE FENCE MAINTENANCE	43302	8,000	10,000	10,000	10,000	10,000
SCALE MAINTENANCE	43304	5,500	5,000	5,000	5,000	5,000
AERATOR MAINTENANCE	43305	1,000	1,000	1,000	1,000	1,000
RECYCLABLE LANDFILL SITE	43310	12,000	10,000	10,000	10,000	10,000
WANTAGE ROAD POST CLOSURE MONITORING	43320	10,000	25,000	25,000	25,000	25,000
ENVIRONMENTAL COMPLIANCE	43330	50,000	50,000	50,000	50,000	50,000
Total LANDFILL OPERATION		<u>\$ 951,015</u>	<u>\$ 1,009,430</u>	<u>\$ 1,013,520</u>	<u>\$ 1,017,685</u>	<u>\$ 1,017,685</u>
TOTAL OPERATING EXPENDITURES		<u>\$ 1,613,015</u>	<u>\$ 1,673,450</u>	<u>\$ 1,686,630</u>	<u>\$ 1,694,960</u>	<u>\$ 1,694,960</u>
DEBT						
INTEREST - DEBENTURE DEBT	81210	\$ 45,155	\$ 19,381	\$ 33,755	\$ 31,928	\$ 31,928
PRINCIPAL - DEBENTURE DEBT	81300	\$ 32,130	\$ 88,077	\$ 137,866	\$ 140,967	\$ 140,967
Total DEBT		<u>\$ 77,285</u>	<u>\$ 107,458</u>	<u>\$ 171,621</u>	<u>\$ 172,895</u>	<u>\$ 172,895</u>
OTHER DEBT						
LEASE DEBT	81320	\$ 72,000	\$ 72,000	\$ 72,000	\$ 72,000	\$ 72,000
OTHER DEBT	81900	\$ -	\$ -	\$ -	\$ -	\$ -
Total DEBT		<u>\$ 72,000</u>	<u>\$ 72,000</u>	<u>\$ 72,000</u>	<u>\$ 72,000</u>	<u>\$ 72,000</u>
TOTAL EXPENDITURES		<u>\$ 1,762,300</u>	<u>\$ 1,852,908</u>	<u>\$ 1,930,251</u>	<u>\$ 1,939,855</u>	<u>\$ 1,939,855</u>
NET BUDGET		233,200	143,092	85,749	86,145	86,145
TRANSFERS FROM NET BUDGET						
TO WASTE UTILITY CAPITAL RESERVE		\$ 223,200	\$ 137,368	\$ 82,319	\$ 82,699	\$ 82,699
TO RATE STABILIZATION RESERVE		\$ 10,000	\$ 5,724	\$ 3,430	\$ 3,446	\$ 3,446
Total TRANSFERS FROM NET BUDGET		<u>\$ 233,200</u>	<u>\$ 143,092</u>	<u>\$ 85,749</u>	<u>\$ 86,145</u>	<u>\$ 86,145</u>
NET BUDGET		\$ -	\$ -	\$ -	\$ -	\$ -

**CITY OF PRINCE RUPERT
2007 - 2011 FINANCIAL PLAN
COMMUNITY PARTNERS**

<u>COMMUNITY PARTNERS</u>	<u>2007 Budget</u>	<u>2008 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget</u>	<u>2011 Budget</u>
PUBLIC LIBRARY	\$ 470,000	\$ 470,000	\$ 470,000	\$ 470,000	\$ 470,000
MUSEUM OF NORTHERN BC	\$ 131,500	\$ 131,500	\$ 131,500	\$ 131,500	\$ 131,500
VISITOR CENTRE	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
ECONOMIC DEVELOPMENT	\$ 130,000	\$ 130,000	\$ 130,000	\$ 130,000	\$ 130,000
TOURISM PRINCE RUPERT	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000
LESTER CENTRE	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000
TOTAL CAPITAL	<u>\$ 981,500</u>	<u>\$ 981,500</u>	<u>\$ 981,500</u>	<u>\$ 981,500</u>	<u>\$ 981,500</u>

**CITY OF PRINCE RUPERT
2007 - 2011 FINANCIAL PLAN
CAPITAL EXPENDITURES**

<u>CAPITAL EXPENDITURES</u>	<u>2007 Budget</u>	<u>2008 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget</u>	<u>2011 Budget</u>
CAPITAL PURCHASES	\$ 789,500	\$ 789,500	\$ 789,500	\$ 789,500	\$ 789,500
CAPITAL PROGRAMS	\$ 1,479,000	\$ 1,479,000	\$ 1,479,000	\$ 1,479,000	\$ 1,479,000
TOTAL CAPITAL	<u>\$ 2,268,500</u>	<u>\$ 2,268,500</u>	<u>\$ 2,268,500</u>	<u>\$ 2,268,500</u>	<u>\$ 2,268,500</u>

**CITY OF PRINCE RUPERT
2007 - 2011 FINANCIAL PLAN
FISCAL REVENUES & EXPENDITURES**

<u>FISCAL REVENUE</u>	<u>2007 Budget</u>	<u>2008 Budget</u>	<u>2009 Budget</u>	<u>2010 Budget</u>	<u>2011 Budget</u>
Total FISCAL REVENUE	<u>\$ 6,168,190</u>	<u>\$ 6,174,190</u>	<u>\$ 6,180,190</u>	<u>\$ 6,186,190</u>	<u>\$ 6,192,190</u>
 <u>FISCAL EXPENDITURES</u>					
Total FISCAL EXPENDITURES	<u>\$ 3,493,000</u>	<u>\$ 3,499,000</u>	<u>\$ 3,505,000</u>	<u>\$ 3,511,000</u>	<u>\$ 3,517,000</u>